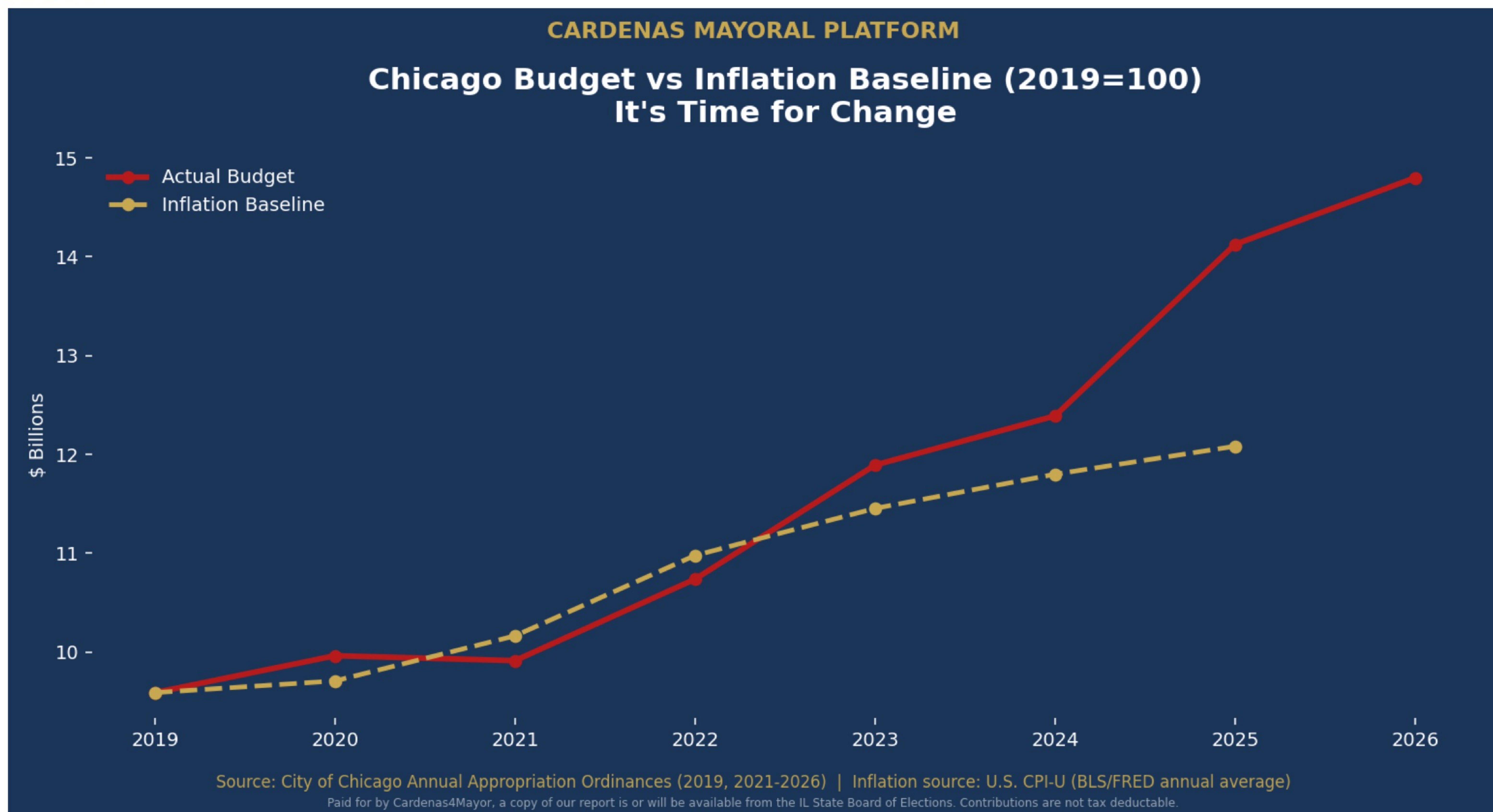


Fiscal Discipline — One-Pager

Problem



Executive snapshot chart

Source basis: City budget and appropriations records, public fiscal and operational reporting, and campaign policy synthesis (2019–2026 baseline and 2027+ scenario planning).

City spending growth has outpaced inflation and strained household affordability.

Evidence snapshot

- 2019 to 2026 appropriations: about \$9.59B to \$14.80B (+54.3%)
- Inflation over same period: ~27.0%

Reform objective

Move from reactive budgeting to rules-based fiscal management.

Policy actions

- Recurring costs funded by recurring revenue
- Monthly and quarterly fiscal dashboard publication
- CPI-linked spending growth discipline
- Savings-and-reinvestment ledger with public traceability